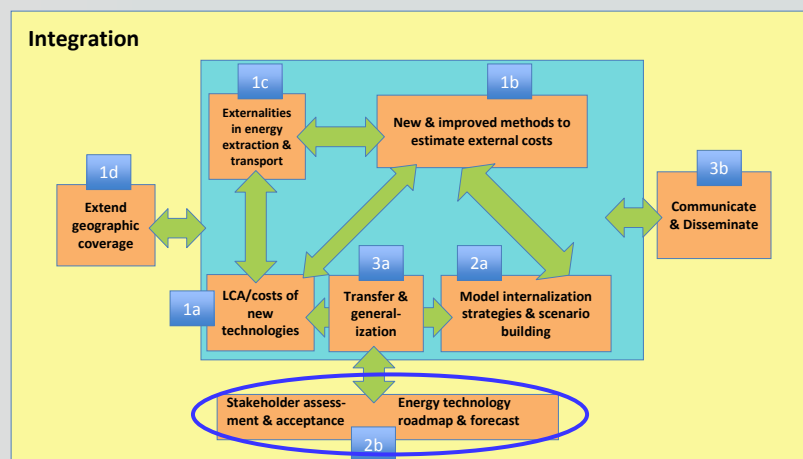


Multi-Criteria Decision Analysis of Power Systems

Stefan Hirschberg
Paul Scherrer Institut

38th LCA Discussion Forum, Zurich, 19 June 2009

The NEEDS Integrated Project (Where does RS2b fit in?)



NEEDS: New Energy Externalities Developments for Sustainability

Objectives and results

■ General

- To broaden the basis for decision support by examining the robustness of results under various **stakeholder perspectives**
- To explore **stakeholder perspectives** on external costs

■ Results

- Stakeholder acceptance of external costs
- Sustainability criteria and indicators for evaluation of energy technologies
- Comparative sustainability of technologies by means of total (internal + external) and Multi-criteria Decision Analysis (MCDA)
- Sensitivity to stakeholder preference patterns

Main Stakeholder Categories

Each category is further divided into several sub-categories (not shown)

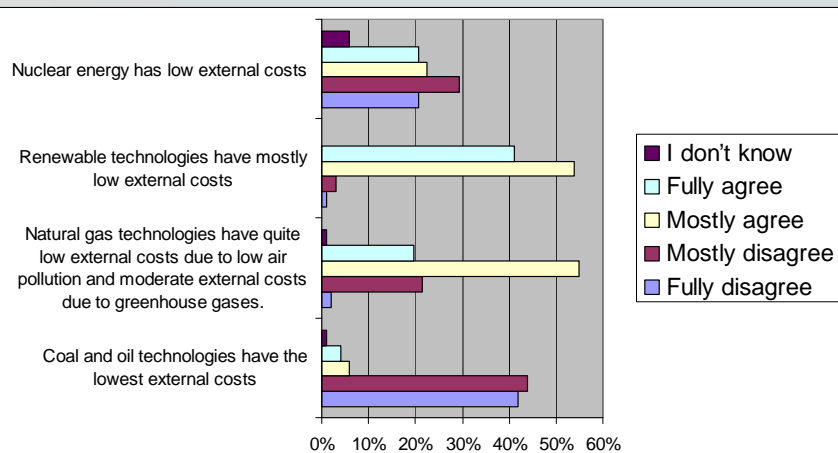
Energy Supplier
Energy Consumer
Non-Governmental Organization (NGO)
Government Energy or Environmental Agency
Regulator / Government Authority
Association (e.g. trade or industry)
Politician
Researcher / Academic
Consultant
Other

Approach to Aggregation (I): Total Costs

- Internal + External = Total Costs
- Money becomes *the* common denominator for all indicators.
- It is assumed that *all* indicators can be monetized.
- It is assumed that stakeholders can *agree* on the value of life, the environment, etc.
- Nevertheless, money is the most useful and widely accepted common numerator.
- Cost-benefit analysis based on (total) costs has great attractions for guiding public policy

Survey I: Externality Concept, Results and Uses

In spite of the limitations, there is general acceptance of the concept of externalities, of the internalisation of external costs and of most results, but...



Source: Faberi et al., 2007

Examples of Difficult but Potentially Important Social Aspects

- Social justice
- Risk aversion and perception
- Resilience of the energy system
- Conflict potential

Theoretically, any externality can be monetized, but in practice methodologies and valuation are often controversial.

Approach to Aggregation (II): General MCDA Algorithm

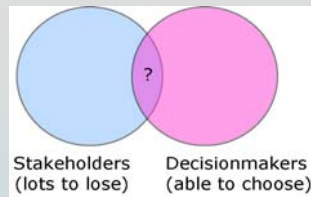
Indicator Weights w

	1	2	3					k				n
w	w_1							w_k				w_n

Technology Performance Results R
Indicators

		1	2	3				k				n
Technologies	1	r_{11}										r_{1n}
	2											
	3											
	i							r_{ik}				
	j							r_{jk}				
	m	r_{m1}										

The Multi-Criteria Decision Analysis (MCDA) problem



- Big, complex problems → multiple stakeholders, multiple criteria.
- Different interests → different preferences, no simple optima.
- Complexity & cognitive inadequacy can prevent even single decision makers from making consistent rankings.
- Purpose: aid to thinking and decision-making (but doesn't give **"the"** answer)

7 Steps Towards MCDA

- 1 Select alternatives (with stakeholder input)
- 2 Establish criteria and indicators (with stakeholder input)
- 3 Quantify the technology- and country-specific indicators
- 4 Analyse the MCDA requirements
- 5 Select the most suitable MCDA method(s) and tool(s)
- 6 Test and adapt the selected method(s) and tool(s)
- 7 Elicit stakeholder preferences, provide feedback

NEEDS

Technology Range

NUCLEAR	<ul style="list-style-type: none"> • Generation III • Generation IV 	<ul style="list-style-type: none"> • European Pressurised Reactor (EPR – GEN III) • European Fast Reactor (EFR- GEN IV)
FOSSIL	Centralised <ul style="list-style-type: none"> • Coal • Lignite • Natural Gas (NG). 	<ul style="list-style-type: none"> • Conventional and gasification <ul style="list-style-type: none"> - with/without carbon capture (CCS) <ul style="list-style-type: none"> ▪ Post-combustion ▪ Oxyfuel
	Decentralised cogeneration <ul style="list-style-type: none"> • Natural Gas only (NG) 	<ul style="list-style-type: none"> • Internal combustion engine (NG) • Molten carbonate and solid oxide fuel cells (NG)
BIOMASS	<ul style="list-style-type: none"> • Decentralised cogeneration <ul style="list-style-type: none"> - Fuel cells. - Gas turbine. 	<ul style="list-style-type: none"> • Gasified waste wood to fuel cells. • Gasified cultivated wood and waste straw to gas turbine.
SOLAR	<ul style="list-style-type: none"> • Photovoltaics <ul style="list-style-type: none"> - Centralised and decentralised 	<ul style="list-style-type: none"> • Cells - Crystalline silicon (ribbon) • Thin film (Cadmium Telluride)
	<ul style="list-style-type: none"> • Centralised thermal power plant 	<ul style="list-style-type: none"> • Concentrating trough collectors
WIND	<ul style="list-style-type: none"> • Offshore wind turbine 	<ul style="list-style-type: none"> • 24MW turbine in deep water

Total of 26 for FR, 25 for DE, 21 for IT and 19 for CH

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NEEDS

Sustainability

North

Environment

Today's generation

Society

Economy

Tomorrow's generation

South/East

Criterion

ENVIRONMENTAL DIMENSION

RESOURCES

- Energy Resources
- Mineral Resources (Ores)

CLIMATE CHANGE

IMPACT ON ECOSYSTEMS

- Impacts from Normal Operation
- Impacts from Severe Accidents

WASTES

- Special Chemical Wastes stored in Underground Depositories
- Medium and High Level Radioactive Wastes to be stored in Geological Repositories

ECONOMIC DIMENSION

IMPACTS ON CUSTOMERS

- Price of Electricity

IMPACTS ON OVERALL ECONOMY

- Employment
- Autonomy of Electricity Generation

IMPACTS ON UTILITY

- Financial Risks
- Operation

SECURITY/RELIABILITY OF ENERGY PROVISION

- Political Threats to Continuity of Energy Service
- Flexibility and Adaptation

SOCIAL DIMENSION

POLITICAL STABILITY AND LEGITIMACY

- Potential of Conflicts induced by Energy Systems.
- Necessity of Participative Decision-making Processes

SOCIAL AND INDIVIDUAL RISKS

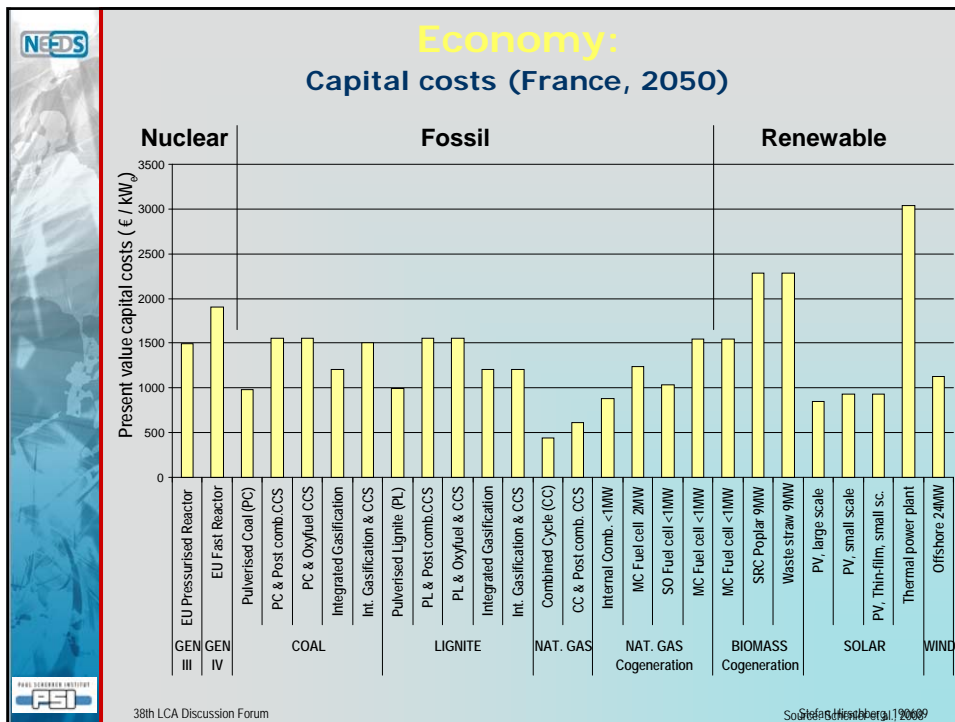
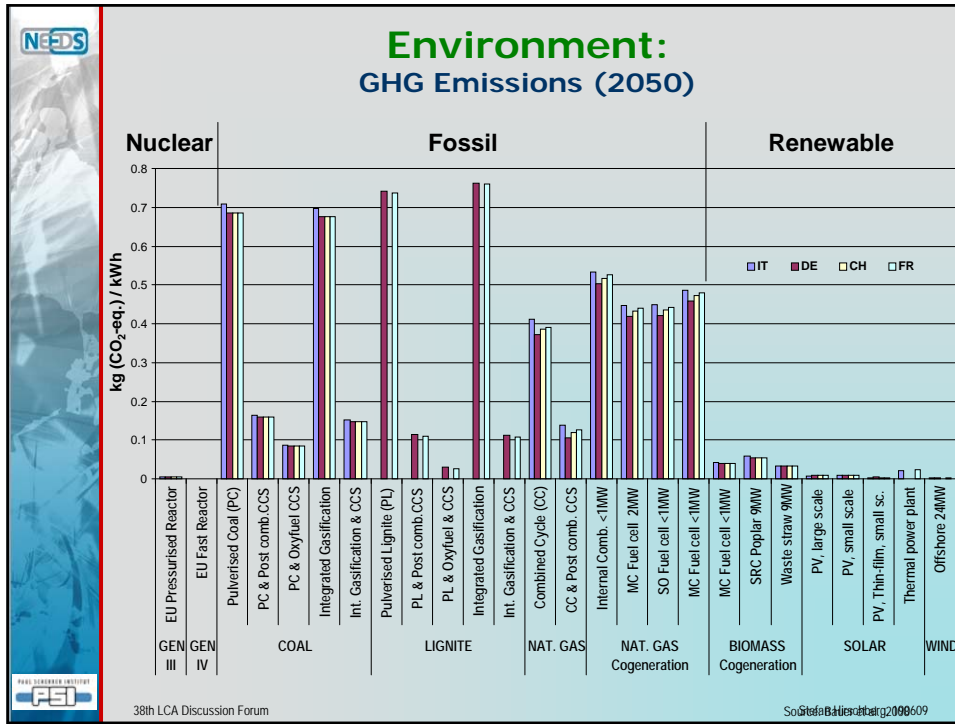
- Expert-based Risk Estimates for Normal Operation
- Expert-based Risk Estimates for Accidents
- Perceived Risks
- Terrorist Threat

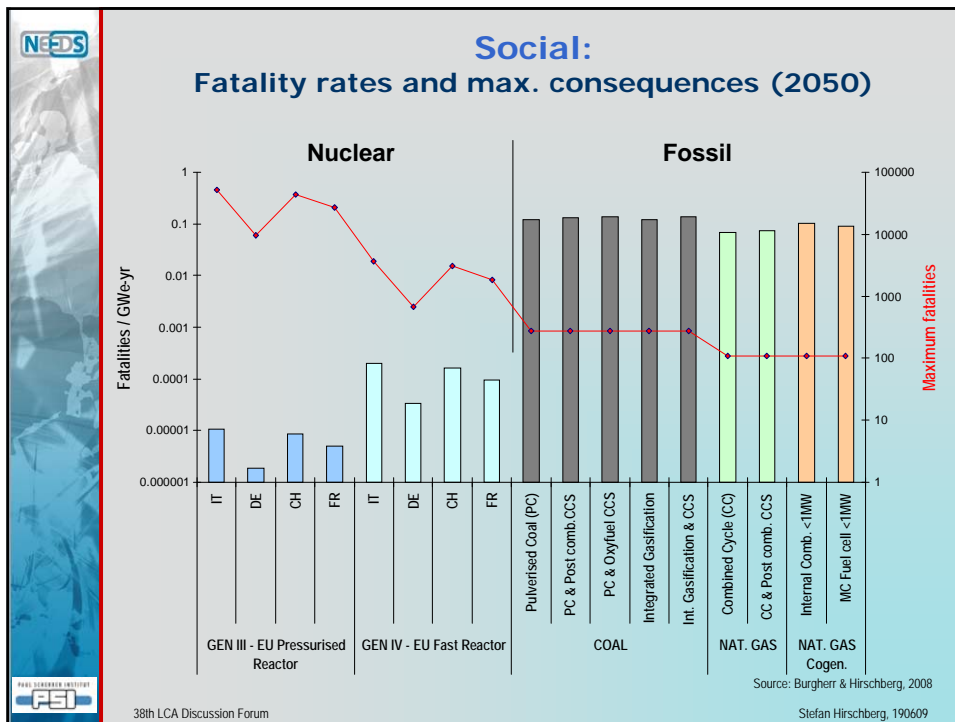
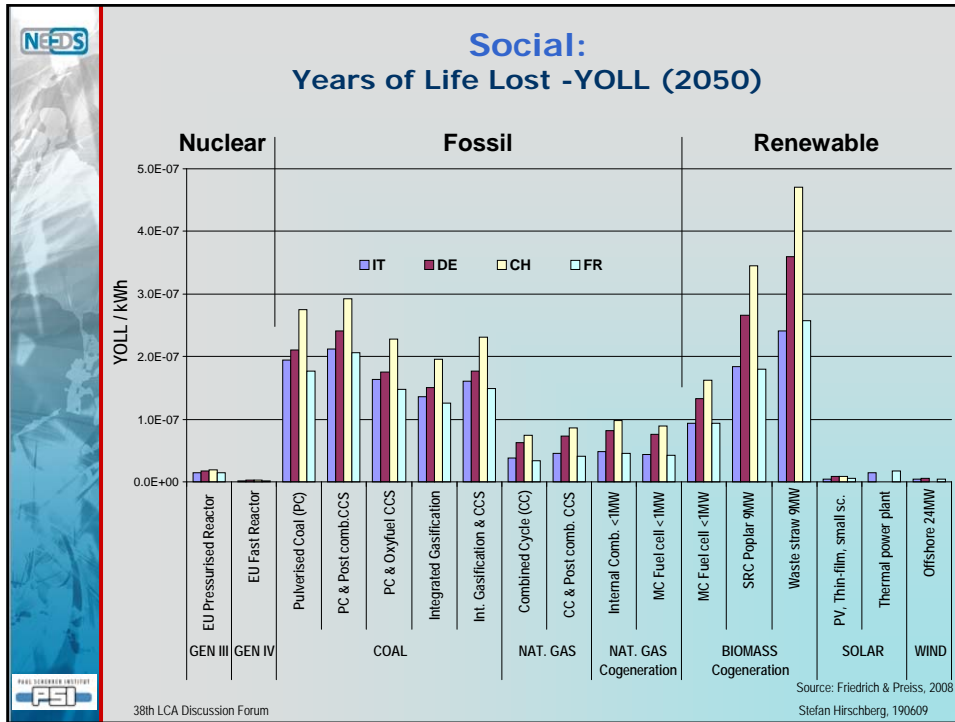
QUALITY OF RESIDENTIAL ENVIRONMENT

- Effects on the Quality of Landscape
- Noise Exposure

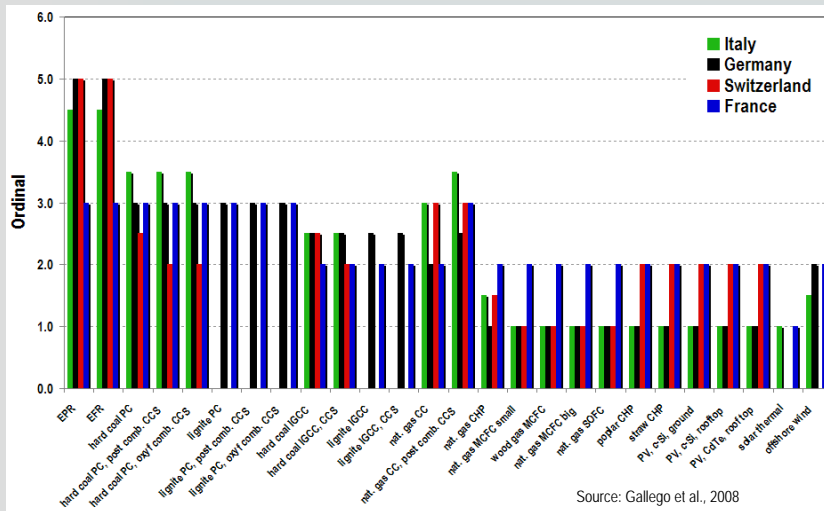
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Source: Hirschberg et al., 2008





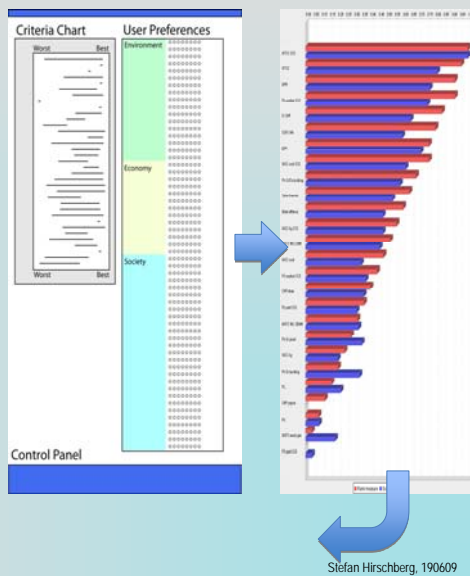
Social: Legitimacy, conflict potential

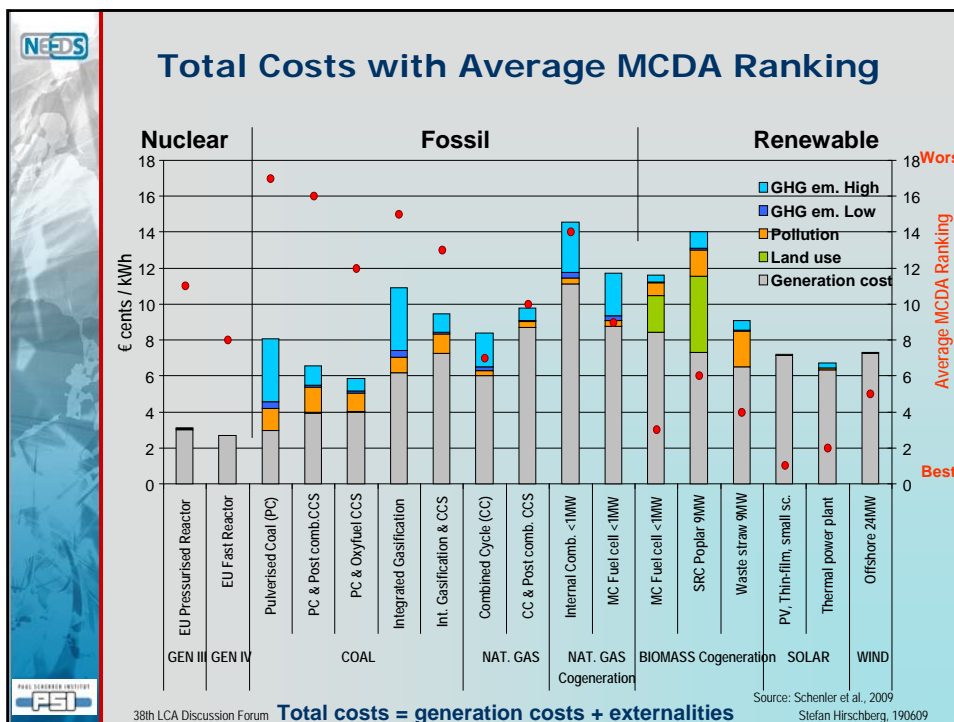
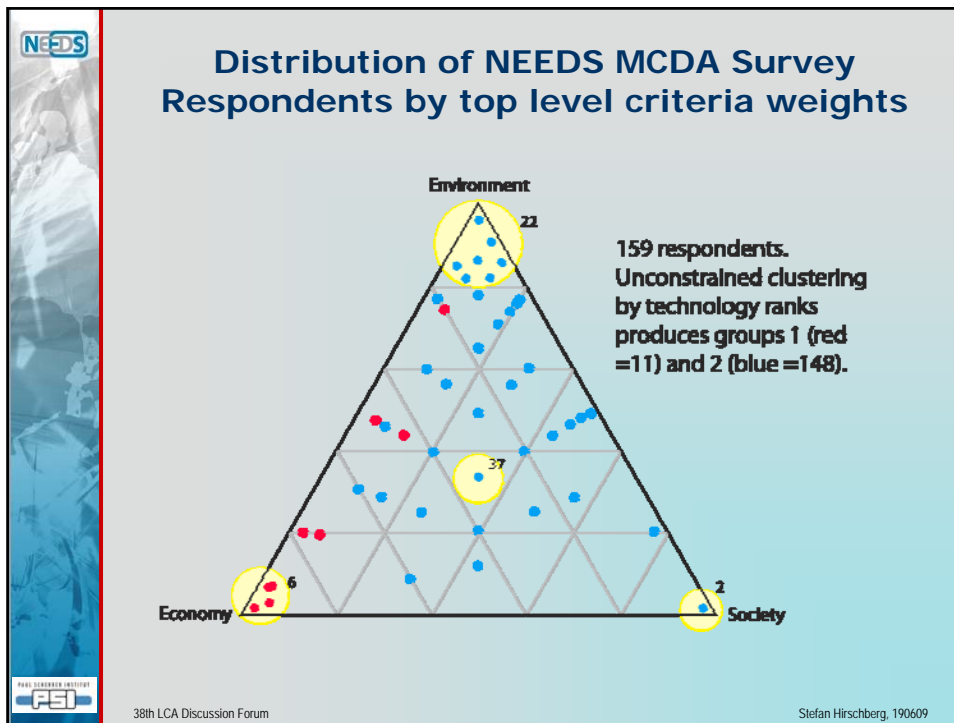


The Online MCDA Application

Key elements:

- Interactive, graphic interface
 - 1 Open website
 - 2 Enter preferences
 - 3 Solve to show ranking
 - 4 Examine trade-offs for 'best' technologies
 - 5 Repeat until satisfied
- Immediate feedback
- Iterative learning
- Automatic data collection





Conclusions

- General acceptance of the concept of externalities, internalisation of external costs and most results in spite of limitations.
 - ☞ Results for nuclear remain controversial.
- A powerful framework for MCDA-based sustainability assessment developed, implemented and applied to four countries.
- Wide stakeholder acceptance of the proposed criteria and indicator set.
- Comprehensive indicator database established for four countries; also future technologies exhibit strengths and weaknesses.
- Total cost approach favours nuclear and disfavors biomass. Ranking of fossil technologies in comparison to (remarkably improved) solar and wind strongly depends on which value for GHG-damages is used.
- MCDA-approach favours renewables, in particular solar technologies.
- Inclusion of a wide set of social criteria leads to lower ranking of nuclear with GEN IV fast breeder performing better than GEN III EPR.
- Coal technologies perform worst in MCDA while centralized gas options are along with nuclear in the midfield. CCS-performance is mixed.
- Emphasis on environment penalizes fossil options; emphasis on economy penalizes renewable options; emphasis on social penalizes nuclear.

Thank you for your attention

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